# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# FORM 8-K

#### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): October 7, 2021

# Accolade, Inc.

(Exact name of Registrant as Specified in Its Charter)

Delaware (State or Other Jurisdiction of Incorporation) 001-39348

(Commission File Number)

01-0969591 (IRS Employer Identification No.)

1201 Third Avenue, Suite 1700 Seattle, WA 98101 (Address of Principal Executive Offices and Zip Code)

(206) 926-8100 (Registrant's Telephone Number, Including Area Code)

Not Applicable (Former Name or Former Address, if Changed Since Last Report)

	eck the appropriate box below if the Form istrant under any of the following provisions (	<u>o</u>	taneously satisfy the filing obligation of the ow):
	Written communications pursuant to Rule 4	25 under the Securities Act (17 C	CFR 230.425)
	Soliciting material pursuant to Rule 14a-12	under the Exchange Act (17 CFF	2 240.14a-12)
	Pre-commencement communications pursua	ant to Rule 14d-2(b) under the Ex	change Act (17 CFR 240.14d-2(b))
	Pre-commencement communications pursua	ant to Rule 13e-4(c) under the Ex	change Act (17 CFR 240.13e-4(c))
Sec	urities registered pursuant to Section 12(b) of	the Act:	
	Title of each class	Trading Symbol(s)	Name of each exchange on which registered
C	ommon Stock, \$0.0001 par value per share	ACCD	The Nasdaq Stock Market LLC
	icate by check mark whether the registrant is 3 (§230.405 of this chapter) or Rule 12b-2 of		s defined in Rule 405 of the Securities Act of 934 (§240.12b-2 of this chapter).
			Emerging growth company $oxtimes$
		_	ed not to use the extended transition period for ant to Section 13(a) of the Exchange Act. $\square$

#### Item 2.02. Results of Operations and Financial Condition.

On October 7, 2021, Accolade, Inc. (the "Company") issued a press release reporting its financial results for the fiscal quarter ended August 31, 2021. A copy of such press release is furnished hereto as Exhibit 99.1 and incorporated by reference herein.

The information in this Form 8-K, including Exhibit 99.1, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference under the Securities Act of 1933, as amended, or into any filing with the U.S. Securities and Exchange Commission made by the Company, whether made before or after the date hereof, except as expressly set forth by reference in such a filing.

#### Item 9.01 Financial Statements and Exhibits.

#### (d) Exhibits

Exhibit	
Number	Exhibit Description
99.1	Press Release titled "Accolade Announces Results for Fiscal Second Quarter 2022," dated October 7, 2021 furnished herewith
104	Cover Page Interactive Data File (formatted as inline XBRL and contained in Exhibit 101)

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Accolade, Inc.

Dated: October 7, 2021

By: /s/ Stephen Barnes

Stephen Barnes Chief Financial Officer



#### Accolade Announces Results for Fiscal Second Quarter 2022

- Fiscal second quarter 2022 revenue of \$73.3 million, a 99% increase compared to fiscal second quarter 2021 revenue of \$36.8 million
- Introduced Personalized Healthcare category, focused on human relationships and personalization using data to enable value-based care
- Launched Accolade One and Accolade Care, two new healthcare solutions that combine Accolade's intelligent technology, advocacy services and team-based healthcare delivery

SEATTLE, October 7, 2021 -- Accolade, Inc. (NASDAQ: ACCD) today announced financial results for the fiscal second quarter ended August 31, 2021.

"At Accolade, we believe it is time for a new approach that recognizes healthcare is a personal experience, and that we must stop rewarding a system that fundamentally doesn't work for patients or employers. At our recent Evolve21 customer conference, we were proud to introduce Personalized Healthcare, a new category that enables a nationally scalable model of value-based care. Personalized Healthcare requires all healthcare companies to step up and offer solutions that deliver a personalized experience, are powered by data-driven insights, and align the financial model with demonstrated value. Our new solutions – Accolade One and Accolade Care – deliver one of the broadest offering portfolios available to employers," said Rajeev Singh, Accolade Chief Executive Officer.

Accolade also announced today that it completed the acquisition of substantially all the assets of HealthReveal, a clinical artificial intelligence (AI) company focused on ensuring patients receive optimal, personalized chronic care to preempt adverse outcomes. HealthReveal's technology continually applies the latest medical guidelines to produce Reveals – personalized diagnostic and treatment recommendations. The addition of HealthReveal's technology and team will accelerate Accolade's focus on providing data-driven, clinically-based recommendations to our frontline care teams of physicians, specialists, nurses and health assistants.

#### Financial Highlights for Fiscal Second Quarter ended August 31, 2021

	 Three Months E	,	%	
	 2021		2020	Change <sup>(2)</sup>
	(in millions, exc	ept percentages	)	
GAAP Financial Data:				
Revenue	\$ 73.3	\$	36.8	99 %
Net Loss	\$ (62.4)	\$	(15.4)	(306)%
Non-GAAP Financial Data <sup>(1)</sup> :				
Adjusted EBITDA	\$ (19.4)	\$	(8.7)	(122)%
Adjusted Gross Profit	\$ 30.0	\$	15.9	88 %
Adjusted Gross Margin	40.9 %		43.3 %	

<sup>(1)</sup> A reconciliation of GAAP to non-GAAP results has been provided in this press release in the accompanying Financial Tables. An explanation of these measures is also included below under the heading "Non-GAAP Financial Measures."

<sup>(2)</sup> Percentages are calculated from accompanying Financial Tables and may differ from percentage change of numbers in Financial Highlights table due to rounding.

#### **Financial Outlook**

Accolade provides forward-looking guidance on revenue and Adjusted EBITDA, a non-GAAP financial measure.

For the fiscal third quarter ending November 30, 2021, we expect:

- Revenue between \$74.5 million and \$76.5 million, which includes approximately \$2.5 million of performance guarantee revenue that is expected to be recognized in the fiscal third quarter that was previously expected to be recognized in the fiscal fourth quarter
- Adjusted EBITDA between \$(21.5) million and \$(24.5) million

For the fiscal year ending February 28, 2022, we are revising our revenue and reaffirming our Adjusted EBITDA ranges as follows:

- Revenue between \$303 million and \$307 million
- Adjusted EBITDA between \$(49) million and \$(54) million

Commenting on the company's results and revised fiscal year 2022 outlook, Accolade Chief Financial Officer Steve Barnes added, "Our second quarter results demonstrated the consistency and predictability of Accolade's business. We are beginning to see the positive impact of combining Accolade, 2nd.MD and PlushCare, with the teams operating as one across all areas, especially sales and product development. As we have consistently said previously, we plan to invest in the integration between the three offerings to maintain a superlative member and customer experience. We will continue to focus driving top line growth while demonstrating consistent progress toward our long-term operating model."

We have not reconciled guidance for Adjusted EBITDA to net loss, the most directly comparable GAAP measure, and have not provided forward-looking guidance for net loss, because there are items that may impact net loss, including stock-based compensation, that are not within our control or cannot be reasonably predicted.

#### **Quarterly Conference Call Details**

The company will host a conference call today, October 7, 2021 at 4:30 p.m. E.T. to discuss its financial results. The conference call can be accessed by dialing 1-833-519-1281 for U.S. participants, or 1-914-800-3853 for international participants, referencing conference ID # 9547326; or via a live audio webcast that will be available online at http://ir.accolade.com. A replay of the call will be available via webcast for on-demand listening shortly after the completion of the call, at the same web link, and will remain available for approximately 90 days.

#### **Forward-Looking Statements**

This release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995, as amended. These forward-looking statements include statements regarding our future growth and our financial outlook. Forward-looking statements are subject to risks and uncertainties and are based on potentially inaccurate assumptions that could cause actual results to differ materially from those expected or implied by the forward-looking statements. Actual results may differ materially from the results predicted, and reported results should not be considered as an indication of future performance. In some cases, you can identify forward-looking statements because they contain words such as "anticipate," "believe," "continue," "could," "estimate," "expect," "intend," "may," "might," "likely," "plan," "potential," "predict," "project," "seek," "should," "target," "will," "would," or similar expressions and the negatives of those terms.

Important risks and uncertainties that could cause our actual results and financial condition to differ materially from those indicated in the forward-looking statements include, among others, the risks described under the heading "Risk Factors" in Accolade's most recently filed Quarterly Report on Form 10-Q, which should be read in conjunction with any forward-looking statements. All forward-looking statements in this press release are based on information available to Accolade as

of the date hereof, and it does not assume any obligation to update the forward-looking statements provided to reflect events that occur or circumstances that exist after the date on which they were made, except as required by law.

#### About Accolade, Inc.

Accolade (Nasdaq: ACCD) provides millions of people and their families with an exceptional healthcare experience that is personal, data driven and value based to help every person live their healthiest life. Accolade solutions combine virtual primary care, mental health support and expert medical opinion services with intelligent technology and best-in-class care navigation. Accolade's Personalized Healthcare approach puts humanity back in healthcare by building relationships that connect people and their families to the right care at the right time to improve outcomes, lower costs and deliver consumer satisfaction. Accolade consistently receives consumer satisfaction ratings over 90%. For more information, visit accolade.com.

#### **Investor Contact:**

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#### **Media Contact:**

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Source: Accolade

#### Accolade, Inc. and Subsidiaries Condensed Consolidated Balance Sheets (unaudited)

(In thousands, except share and per share data)

	August 31, 2021		Fe	bruary 28, 2021	
Assets					
Current assets:					
Cash and cash equivalents	\$	384,003	\$	433,884	
Accounts receivable, net		15,845		9,112	
Unbilled revenue		2,875		2,725	
Current portion of deferred contract acquisition costs		2,864		2,210	
Current portion of deferred financing fees		_		93	
Prepaid and other current assets		12,023		5,957	
Total current assets		417,610	<u> </u>	453,981	
Property and equipment, net		12,181		9,227	
Goodwill		575,660		4,013	
Intangible assets, net		255,166		604	
Deferred contract acquisition costs		7,256		6,067	
Other assets		1,921		1,618	
Total assets	\$	1,269,794	\$	475,510	
Liabilities and stockholders' equity					
Current liabilities:					
Accounts payable	\$	8,696	\$	7,390	
Accrued expenses		6,777		4,845	
Accrued compensation		35,868		35,379	
Deferred rent and other current liabilities		3,040		567	
Due to customers		6,685		5,015	
Current portion of deferred revenue		43,117		25,879	
Contingent consideration liabilities		145,214		_	
Total current liabilities		249,397		79,075	
Convertible notes, net of unamortized issuance costs		279,849		_	
Deferred rent and other noncurrent liabilities		6,637		5,192	
Deferred revenue		353		395	
Total liabilities		536,236		84,662	
Commitments and Contingencies					
Stockholders' equity					
Common stock par value \$0.0001; 500,000,000 shares authorized; 66,348,000 and 55,699,052 shares issued					
and outstanding at August 31, 2021 and February 28, 2021, respectively		7		6	
Additional paid-in capital		1,216,142		762,362	
Accumulated deficit		(482,591)		(371,520)	
Total stockholders' equity		733,558		390,848	
Total liabilities and stockholders' equity	\$	1,269,794	\$	475,510	

# Accolade, Inc. and Subsidiaries Condensed Consolidated Statements of Operations (unaudited)

(In thousands, except share and per share data)

	Tl	Three months ended August 31,			Six months ended August 31,			
		2021		2020		2021		2020
Revenue	\$	73,288	\$	36,788	\$	132,815	\$	72,682
Cost of revenue, excluding depreciation and amortization		44,334		21,071		80,270		43,310
Operating expenses:								
Product and technology		22,512		12,236		38,451		23,606
Sales and marketing		24,009		7,881		38,518		15,196
General and administrative		26,170		6,453		48,172		12,120
Depreciation and amortization		11,021		2,049		19,717		3,977
Change in fair value of contingent consideration		19,686		_		30,146		
Total operating expenses		103,398		28,619		175,004		54,899
Loss from operations		(74,444)		(12,902)		(122,459)		(25,527)
Interest expense, net		(776)		(2,347)		(1,394)		(3,629)
Other income (expense)		11		(104)		(44)		(119)
Loss before income taxes		(75,209)		(15,353)		(123,897)		(29,275)
Income tax benefit (expense)		12,845		(18)		12,826		(56)
Net loss	\$	(62,364)	\$	(15,371)	\$	(111,071)	\$	(29,331)
Net loss per share, basic and diluted	\$	(0.97)	\$	(0.47)	\$	(1.81)	\$	(1.45)
Weighted-average common shares outstanding, basic and diluted	6	4,404,223		33,029,147	(	51,332,729		20,277,416

The following table summarizes the amount of stock-based compensation included in the condensed consolidated statements of operations:

	Th	ree months e	ugust 31,	Six months en	ded A	ugust 31,	
		2021		2020	2021		2020
Cost of revenue, excluding depreciation and amortization	\$	1,054	\$	218	\$ 1,382	\$	327
Product and technology		6,366		718	8,188		1,152
Sales and marketing		4,054		490	5,427		792
General and administrative		8,301		679	12,453		1,093
Total stock-based compensation	\$	19,775	\$	2,105	\$ 27,450	\$	3,364

# Accolade, Inc. and Subsidiaries Condensed Consolidated Statements of Cash Flows (unaudited)

(In thousands)

		Six months end	ded Aı	
Cook floors from a south of activities.		2021		2020
Cash flows from operating activities:	ф	(111 071)	ф	(20.221)
Net loss	\$	(111,071)	\$	(29,331)
Adjustments to reconcile net loss to net cash used in				
Operating activities:		10 717		2.077
Depreciation and amortization expense		19,717		3,977
Amortization of deferred contract acquisition costs		1,246		740
Change in fair value of contingent consideration		30,146		_
Deferred income taxes		(12,865)		1 216
Noncash interest expense		823		1,316
Stock-based compensation expense		27,450		3,364
Changes in operating assets and liabilities, net of effect of acquisitions:		1 440		(0.501)
Accounts receivable and unbilled revenue		1,440		(9,581)
Accounts payable and accrued expenses		(267)		(806)
Deferred contract acquisition costs		(2,349)		(2,812)
Deferred revenue and due to customers		16,735		3,847
Accrued compensation		(5,782)		6,580
Deferred rent and other liabilities		(75)		(212)
Other assets	_	(3,792)		(437)
Net cash used in operating activities		(38,644)		(23,355)
Cash flows from investing activities:		(00.000)		
Purchase of marketable securities		(99,998)		_
Sale of marketable securities		99,998		— (DE 4)
Capitalized software development costs		(356)		(374)
Purchases of property and equipment		(1,573)		(981)
Earnout payments to MD Insider		(264.052)		(58)
Cash paid for acquisitions, net of cash acquired		(261,873)		
Net cash used in investing activities		(263,802)		(1,413)
Cash flows from financing activities:				
Proceeds from IPO, net of underwriters' discounts and commissions and offering costs				231,675
Proceeds from stock option and warrant exercises		5,654		4,802
Payments of equity issuance costs		(60)		_
Payment of debt issuance costs		(8,368)		_
Payment for purchase of capped calls		(34,443)		_
Proceeds from stock purchases under employee stock purchase plan		2,282		_
Proceeds from borrowings on debt		287,500		51,166
Repayments of debt principal				(73,166)
Payments related to debt retirement				(753)
Net cash provided by financing activities		252,565		213,724
Net increase (decrease) in cash and cash equivalents		(49,881)		188,956
Cash and cash equivalents, beginning of period		433,884		33,155
Cash and cash equivalents, end of period	\$	384,003	\$	222,111
Supplemental cash flow information:				
Interest paid	\$	102	\$	2,194
Fixed assets included in accounts payable	\$	166	\$	48
Other receivable related to stock option exercises	\$	<i>7</i> 5	\$	108
Income taxes paid	\$	60	\$	105
Common stock issued in connection with acquisitions	\$	446,525	\$	_
Replacement awards issued in connection with acquisitions	\$	6,729	\$	_
Bonus settled in the form of stock options	\$	_	\$	5,735
Debt issuance and offering costs included in accounts payable and accrued expenses	\$	_	\$	312
respectively.	<del>-</del>		*	

#### **Non-GAAP Financial Measures**

In addition to our financial results determined in accordance with GAAP, we use the following non-GAAP financial measures to help us evaluate trends, establish budgets, measure the effectiveness and efficiency of our operations, and determine employee incentives. We believe that non-GAAP financial information, when taken collectively, may be helpful to investors because it provides consistency and comparability with past financial performance. However, non-GAAP financial information is presented for supplemental informational purposes only, has limitations as an analytical tool and should not be considered in isolation or as a substitute for financial information presented in accordance with GAAP. In addition, other companies, including companies in our industry, may calculate similarly-titled non-GAAP measures differently or may use other measures to evaluate their performance. A reconciliation is provided below for each non-GAAP financial measure to the most directly comparable financial measure stated in accordance with GAAP. Investors are encouraged to review the related GAAP financial measures and the reconciliation of these non-GAAP financial measures to their most directly comparable GAAP financial measures, and not to rely on any single financial measure to evaluate our business.

#### Adjusted Gross Profit and Adjusted Gross Margin

Adjusted Gross Profit is a non-GAAP financial measure that we define as revenue less cost of revenue, excluding depreciation and amortization, and excluding stock-based compensation. We define Adjusted Gross Margin as our Adjusted Gross Profit divided by our revenue. We believe Adjusted Gross Profit and Adjusted Gross Margin are useful to investors, as they eliminate the impact of certain noncash expenses and allow a direct comparison of these measures between periods without the impact of noncash expenses and certain other nonrecurring operating expenses.

#### Adjusted EBITDA

Adjusted EBITDA is a non-GAAP financial measure that we define as net loss adjusted to exclude interest expense (net), income tax expense (benefit), depreciation and amortization, stock-based compensation, acquisition and integration-related costs, and change in fair value of contingent consideration. We believe Adjusted EBITDA provides investors with useful information on period-to-period performance as evaluated by management and comparison with our past financial performance. We believe Adjusted EBITDA is useful in evaluating our operating performance compared to that of other companies in our industry, as this measure generally eliminates the effects of certain items that may vary from company to company for reasons unrelated to overall operating performance.

Adjusted Gross Profit, Adjusted Gross Margin and Adjusted EBITDA have certain limitations, including that they exclude the impact of certain non-cash charges, such as depreciation and amortization, whereas underlying assets may need to be replaced and result in cash capital expenditures, and stock-based compensation expense, which is a recurring charge. These non-GAAP financial measures may also not be comparable to similarly titled measures of other companies because they may not calculate such measures in the same manner, limiting their usefulness as comparative measures. In evaluating these non-GAAP financial measures, you should be aware that in the future we expect to incur expenses similar to the adjustments in this presentation. Our presentation of non-GAAP financial measures should not be construed as an inference that our future results will be unaffected by these expenses or any unusual or nonrecurring items. When evaluating our performance, you should consider these non-GAAP financial measures alongside other financial performance measures, including the most directly comparable GAAP measures set forth in the reconciliation tables below and our other GAAP results. The following table presents, for the periods indicated, a reconciliation of our revenue to Adjusted Gross Profit:

	For the three months ended August 31,					s ended			
	(in t	2021	2020 nds, except percentages)			2021 (in thousands, exc			2020
Revenue	\$	73,288		րւթ \$	36,788	\$	132,815	сері \$	72,682
Less:									
Cost of revenue, excluding depreciation and amortization		(44,334)			(21,071)		(80,270)		(43,310)
Gross profit, excluding depreciation and amortization		28,954			15,717		52,545		29,372
Add:									
Stock-based compensation, cost of revenue		1,054			218		1,382		327
Adjusted Gross Profit	\$	30,008		\$	15,935	\$	53,927	\$	29,699
Gross margin, excluding depreciation and amortization		39.5	%		42.7 %		39.6 %		40.4 %
Adjusted Gross Margin		40.9	%	_	43.3 %		40.6 %		40.9 %

The following table presents, for the periods indicated, a reconciliation of our Adjusted EBITDA to our net loss:

	For the three months ended August 31,					For the six months ended August 31,					
	2021 2020					2021	2020				
		(in thou	usands)	_	(in thousa			sands)			
Net Loss	\$	(62,364)	\$	(15,371)	\$	(111,071)	\$	(29,331)			
Adjusted for:											
Interest expense, net		776		2,347		1,394		3,629			
Income tax expense (benefit)		(12,845)		18		(12,826)		56			
Depreciation and amortization		11,021		2,049		19,717		3,977			
Stock-based compensation		19,775		2,105		27,450		3,364			
Acquisition and integration-related costs		4,517		_		12,897		_			
Change in fair value of contingent consideration		19,686		_		30,146		_			
Other expense (income)		(11)		104		44		119			
Adjusted EBITDA	\$	(19,445)	\$	(8,748)	\$	(32,249)	\$	(18,186)			